

## Presentation team

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- Bhulesh Singh (Group Treasury Head: Funding and Liquidity)
- Jaco van Wyk (Head: Group Finance)
- Melanie Kleinhans (Investor Relations)

# OVERVIEW OF THE FIRSTRAND GROUP AND FIRSTRAND BANK (ISSUER)



# Introducing the FirstRand group – financial position and track record

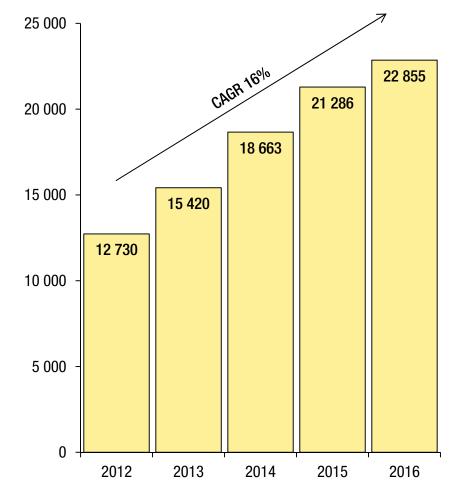
FINANCIAL HIGHLIGHTS for the year ended 30 June 2016	ZAR million	USD million
Total assets (normalised)	1 149 326	78 399
Normalised net asset value	99 794	6 807
Normalised earnings	22 855	1 575
Normalised ROE	24.0%	
Capital adequacy – CET1 ratio	13.9%	

Conversion rates at 30 June 2016: Income statement: USD1 = ZAR14.51, balance sheet: USD1 = ZAR14.66.

KEY OPERATING STATISTICS for the year ended 30 June 2016	Number
Employees	45 100
Physical representation points*	829
ATMs*	7 335

\* Relates to FNB's representation points and ATMs across Southern Africa.

NORMALISED EARNINGS – YEAR ENDED 30 JUNE ZAR million



# FirstRand's statement of intent

- FirstRand's **portfolio of leading financial services** franchises:
  - provides a universal set of **transactional**, **lending**, **investment and insurance** products and services
  - seeks to operate in markets and segments where franchises can deliver competitive and differentiated client-centric value propositions...
  - ... by leveraging the relevant distribution channels, product skills, licences and operating platforms of the wider group
- Strategy is executed on the back of **disruptive and innovative thinking** underpinned by:
  - owner-manager culture
  - disciplined allocation of financial resources
- Underpinned by the group's commitment to:

Create long-term franchise value Deliver superior and sustainable economic returns within acceptable levels of volatility

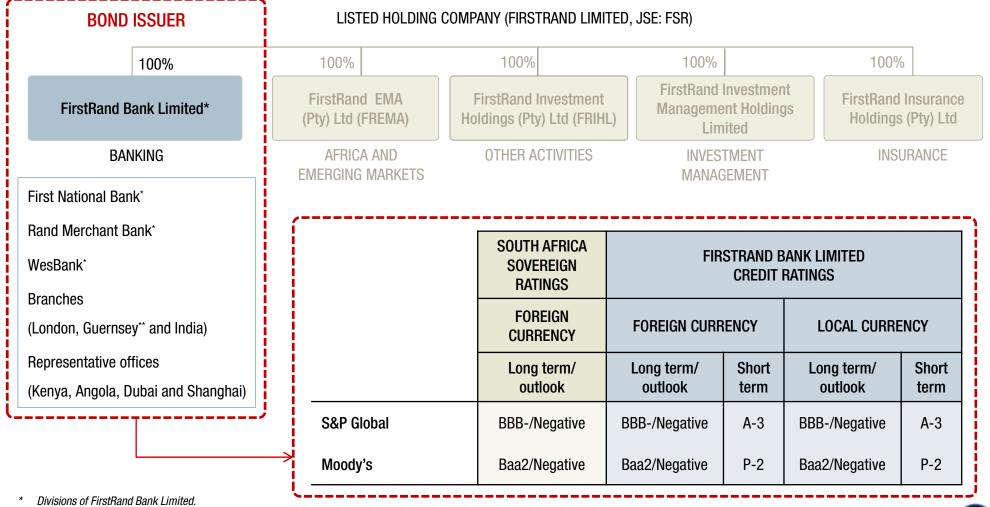
Maintain balance sheet strength





# FirstRand Bank (FRB) is the debt issuer





\*\* Trading as FNB Channel Islands.

Sources: S&P Global Ratings and Moody's Investors Service. Credit ratings as at 4 November 2016.



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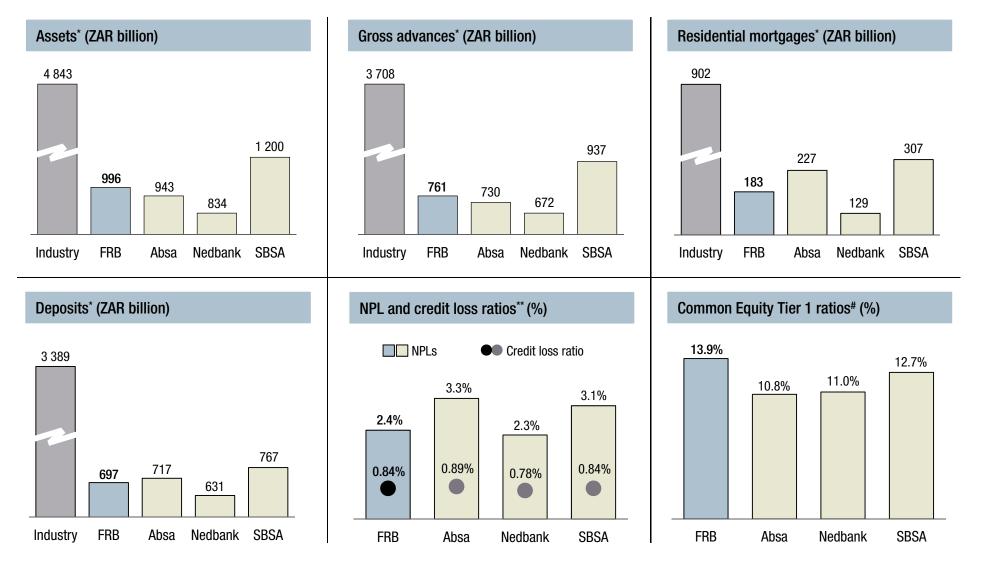
# Difference between group and bank

## FIRSTRAND GROUP

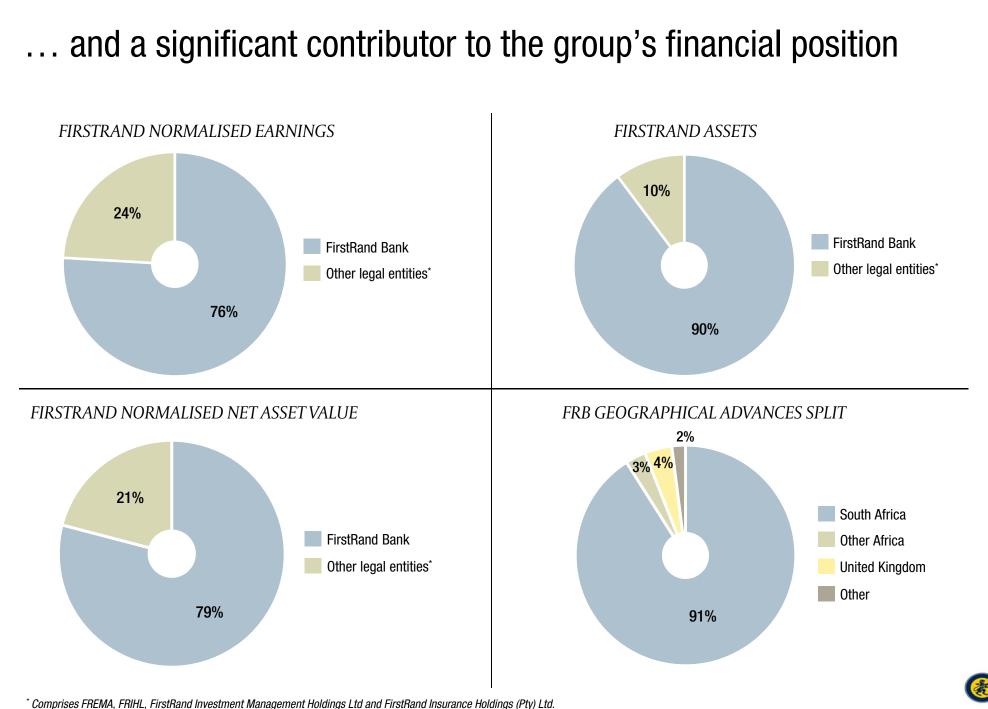
	INSIDE THE BANK	OUTSIDE THE BANK
GEOGRAPHICAL PRESENCE	<ul> <li>Branches:</li> <li>● London (incl. MotoNovo Finance)</li> <li>● Guernsey</li> <li>● India</li> <li>Representative offices:</li> <li>● Kenya</li> <li>● Angola</li> <li>● Dubai</li> <li>● Shanghai</li> </ul>	<ul> <li>Full service banking subsidiaries in:</li> <li>Namibia</li> <li>Botswana</li> <li>Swaziland</li> <li>Lesotho</li> <li>Zambia</li> <li>Mozambique</li> <li>Tanzania</li> <li>Ghana</li> <li>Corporate and investment banking subsidiary in:</li> <li>Nigeria</li> </ul>
ACTIVITIES	<ul> <li>Banking in South Africa and in the jurisdictions outlined above</li> <li>Cross-border activities booked on FRB's balance sheet</li> <li>Insurance (commissions)</li> </ul>	<ul> <li>         ⊕ Banking in the subsidiaries outlined above     </li> <li>         ⊕ RMB's private equity businesses         <ul> <li>             ● Insurance (life licence and MotoVantage, cell captives)         </li> </ul> </li> <li>         Asset management     </li> </ul>

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# FRB is one of South Africa's 'Big 4' banks...

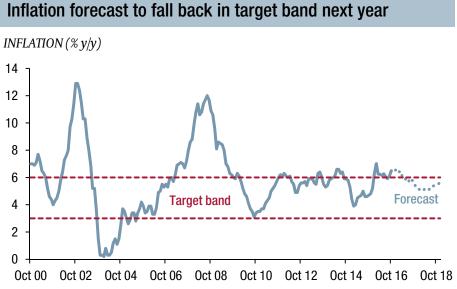


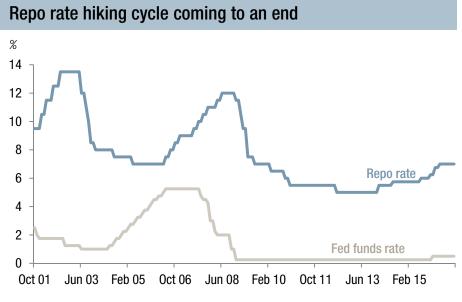


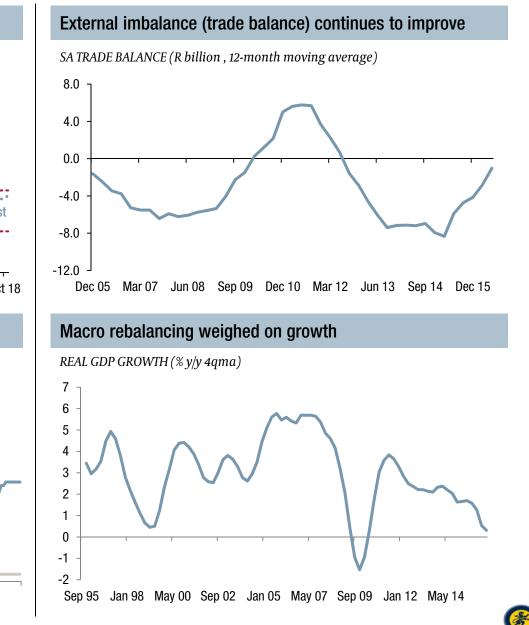




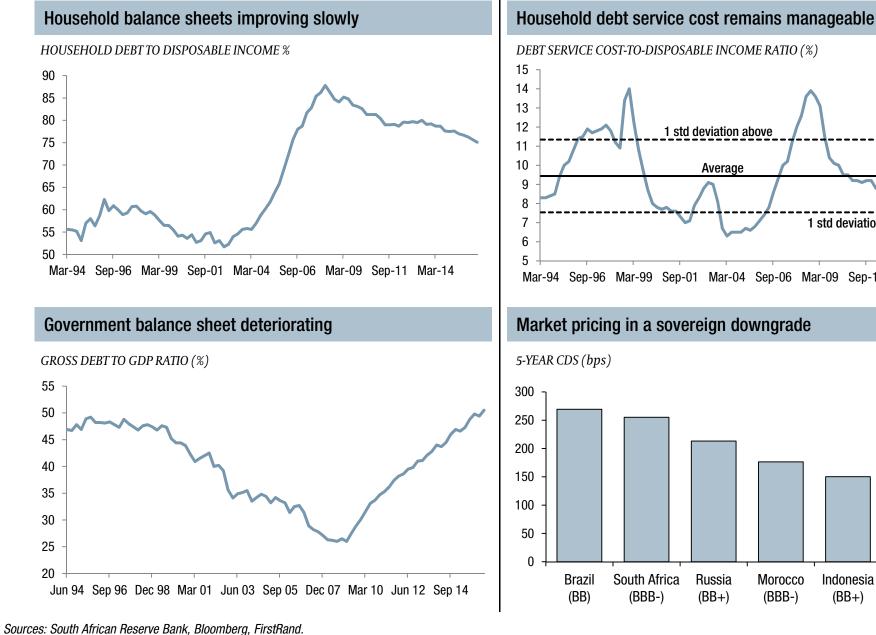
## Macro rebalancing



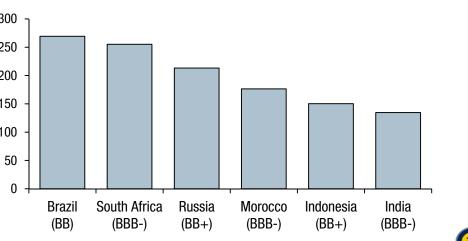




# Household debt falling, government debt lifting



DEBT SERVICE COST-TO-DISPOSABLE INCOME RATIO (%) 1 std deviation above Average 1 std deviation below Mar-94 Sep-96 Mar-99 Sep-01 Mar-04 Sep-06 Mar-09 Sep-11 Mar-14 Market pricing in a sovereign downgrade



# SA is progressing on G20 reforms and alignment



#### Table on implementation of reforms in priority areas by FSB jurisdictions (as of 31 August 2016)

The table provides a snapshot of the status of implementation progress by FSB jurisdiction across priority reform areas, based on information collected by FSB and standard-setting bodies' (SSBs) monitoring mechanisms. The colours and symbols in the table indicate the timeliness of implementation, while the letters indicate the extent to which implementation is consistent with the international standard (Basel III) or its effectiveness is hampered by identified obstacles (trade reporting).

	Basel III/	Basel III^			Compen- sation	Over-the-c	ounter (OTC)	derivatives		Resolution			Shadow banking+			
Reform Area	Risk- based capital	Liquidity coverage ratio (LCR)	Higher loss absorbency for G-SIBs (home jurisdictions)	Require -ments for D-SIBs	Leverage ratio	Net Stable Funding Ratio (NSFR)		Trade reporting	Central clearing	Platform trading	Margin (as of 1 Sep 2016)	Transfer / bail-in / temporary stay powers for banks	Recovery and resolution planning for systemic banks	Transfer / bridge / run-off powers for insurers	Money market funds (MMFs)	Securi- tisation
Agreed phase-in (completed) date	2013 (2019)	2015 (2019)	2016 (2019)	2016	2018	2018		end-2012	end-2012	end-2012	Sep 2016 (2019)					
Argentina							$\triangle$							na	**	**
Australia	С														*	
Brazil	С						$\triangle$									**
Canada	<b>C,</b> △							D, F							**	
China	<b>C,</b> △		С				$\triangle$	R, D, F								
France	MNC	$\triangle$	С												**	*
Germany	MNC	$\triangle$	С												**	
Hong Kong	С	С													**	
India	С	LC					$\triangle$	D, F								
Indonesia							$\triangle$	R							**	
Italy	MNC	$\triangle$	С													*
Japan	С		С					D								
Mexico	С	С		&				D							**	*
Netherlands	MNC	$\triangle$	С												**	*
Rep. of Korea								D							**	
Russia	С	С					$\triangle$								**	
Saudi Arabia	С	LC						R, D							**	
Singapore	С														**	
South Africa	С	С					Δ	D, F							**	
Spain	MNC	$\bigtriangleup$	С													*
Switzerland	С		С				$\triangle$								**	
Turkey	С	С						D, F							**	
United Kingdom	MNC	$\triangle$	С												**	*
United States	LC	$\Delta$	С			&	$\triangle$									



# Further strengthening the SA financial system

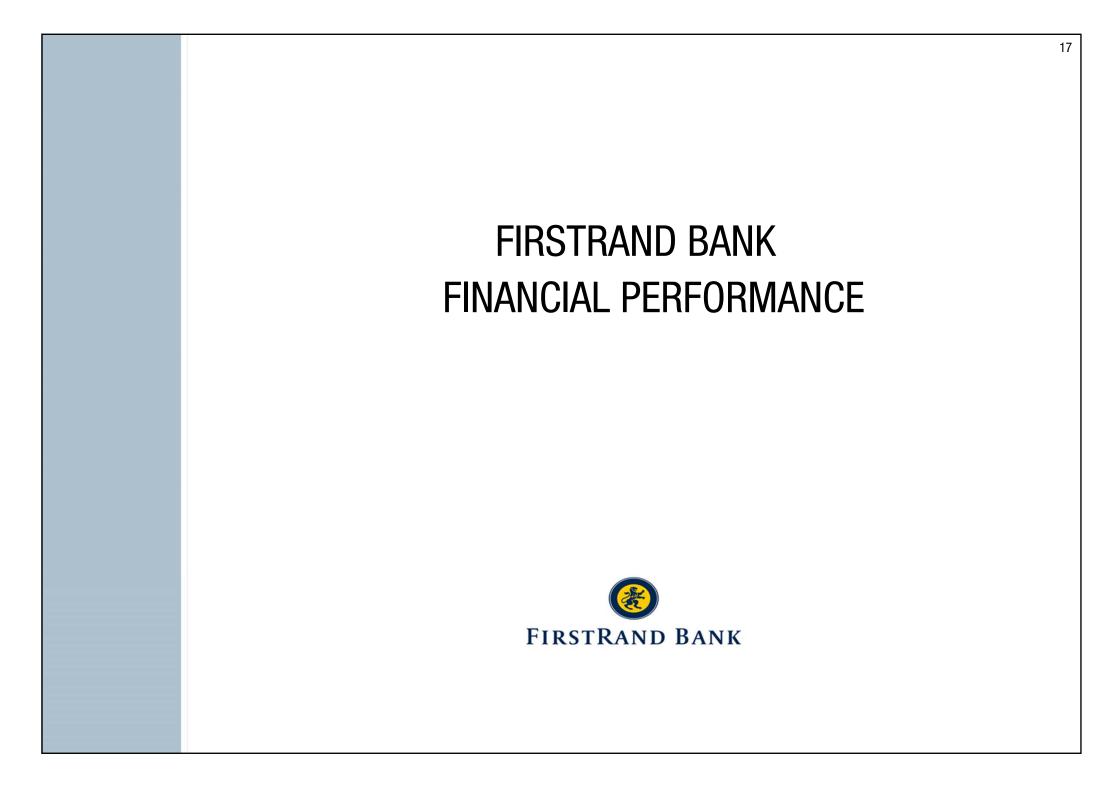
- SA is adopting the Twin Peaks model of financial sector regulation
  - Prudential Authority with the SARB
  - Financial Sector Conduct Authority
- Regulation and legislative frameworks
  - South Africa aims to adopt G20 and FSB recommendations in line with global standards, and is well underway

REGULATION	LEGISLATION
Prudential	Financial Markets Bill 2012
Basel III	• Financial Services General Laws Amendment Act, 2013
Solvency assessment and management (Solvency II)	Banks Act Amendment Bill (B17 2014)
Market conduct	Financial Markets Act
JIBAR code of conduct	Credit Ratings Services Bill
Code of conduct for OTC market	Resolution policy framework (2015)
Treating customers fairly	Deposit insurance policy framework (TBA 2016)



## Market developments

- Strate and Clearstream collateral management JV has gone live in SA, enables:
  - Efficient collateralisation
  - A secured square-off between clearing banks
- Improving domestic market liquidity conditions and liquidity of National Treasury TBs
  - Proposals with workgroup including SARB, National Treasury and the banking sector
- National Treasury's funding models for SA Inc. workgroup (NT, Banking Association, JSE, ASISA)
  - Securitisation task group to update exemption notice
  - Updates to commercial paper regulations
  - Proposals on introduction of covered bond regulations



# FRB normalised performance highlights

	2016	2015	% change
Profit before tax (ZAR million)	23 184	20 635	12% 🔺
Earnings (ZAR million)	17 351	15 246	14% 🔺
Return on equity (%)	23.0	22.9	
Return on assets (%)	1.75	1.69	
Credit loss ratio (%)*	0.84	0.73	
Cost-to-income ratio (%)	54.0	55.3	▼
Tier 1 ratio (%)**	14.2	14.6	▼
Common Equity Tier 1 ratio (%)**	13.9	14.2	▼
Net interest margin (%)	5.17	5.02	
Average gross loan-to-deposit ratio (%)	93.2	92.7	
Gross advances (ZAR billion)	779	719	8% 🔺

\* Credit loss ratio = impairments/average gross advances.

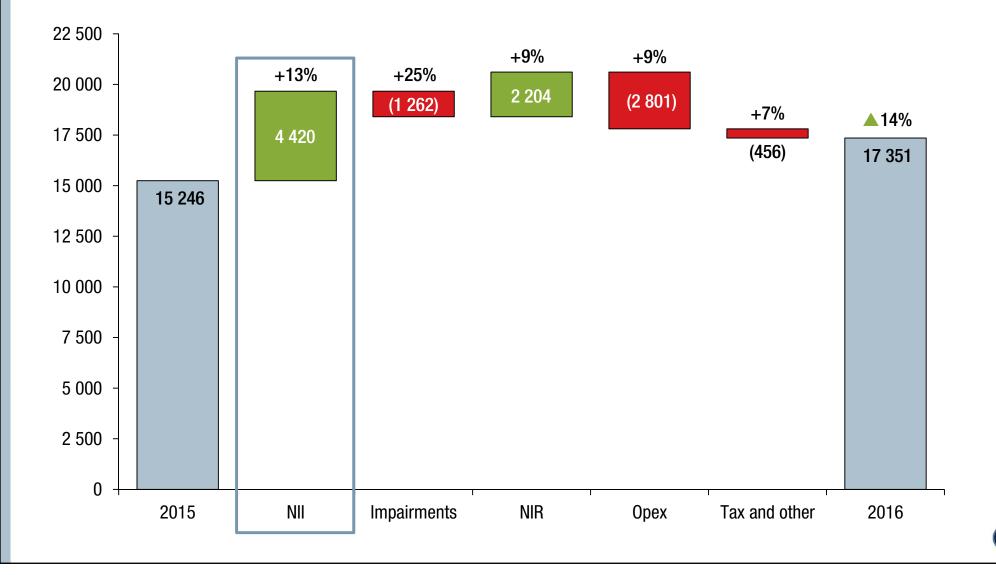
\*\* Reflects FRB including foreign branches. Ratios include unappropriated profits.



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# Topline growth resilient

### NORMALISED EARNINGS (R million)

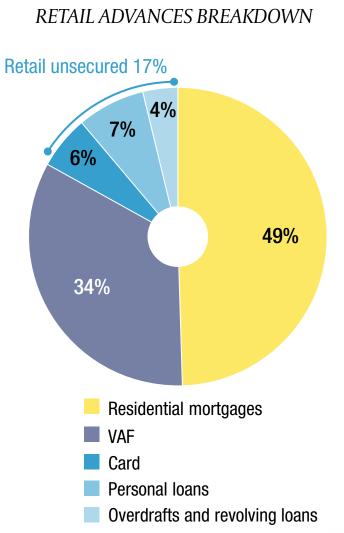


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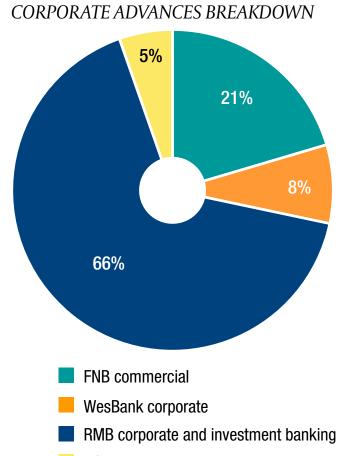
# Retail advances reflect both macros and specific origination strategies

R million	2016	2015	% change
Residential mortgages	187 806	180 208	4
VAF	127 243	116 682	9
- SA	98 377	95 759	3
- MotoNovo (UK)*	28 866	20 923	38
Card	21 968	19 488	13
Personal loans	27 960	24 328	15
- FNB	16 090	13 856	16
- WesBank	11 870	10 472	13
Transactional account-linked overdrafts and revolving term loans	14 343	12 315	16
Retail advances	379 320	353 021	7

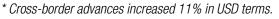


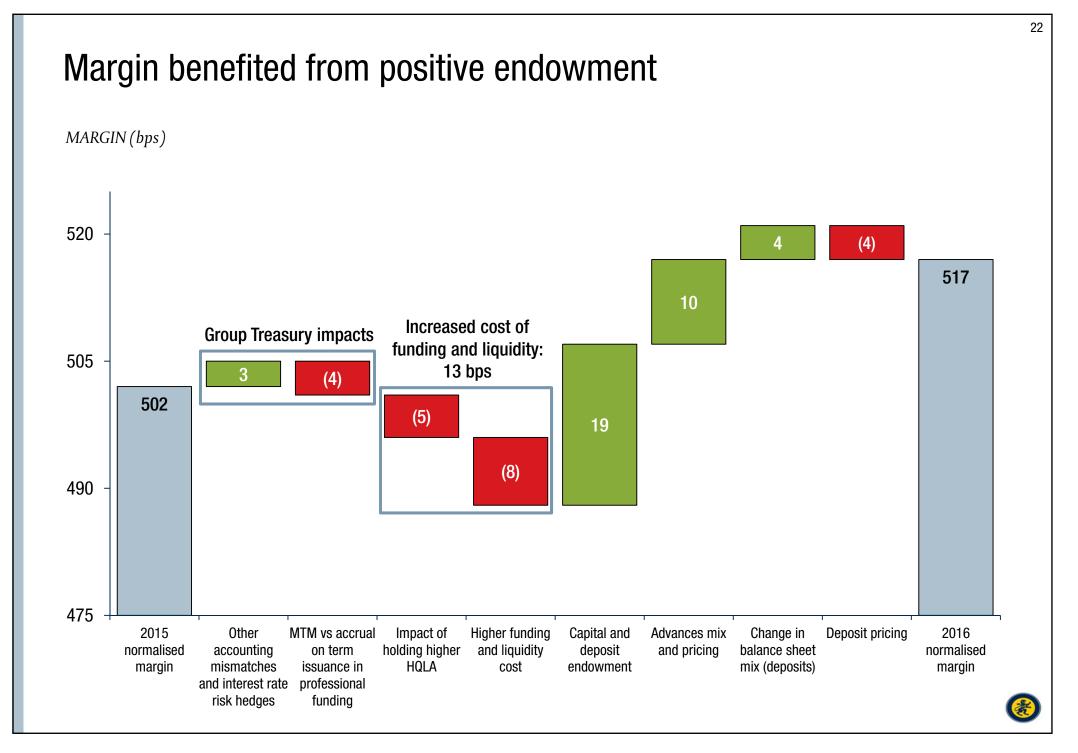
# Muted growth from domestic corporate book but commercial remains robust

R million	2016	2015	% change
RMB IB core South Africa	153 262	158 177	(3)
HQLA corporate advances	20 297	9 494	>100
Investment banking-related corporate adv.	173 559	167 671	4
RMB cross-border	32 556	24 319	34
RMB CB core South Africa	24 189	23 720	2
WesBank corporate	29 879	30 828	(3)
FNB commercial	77 224	67 147	15
RMB repurchase agreements	40 818	35 600	15
Total corporate and commercial advances	378 225	349 285	8



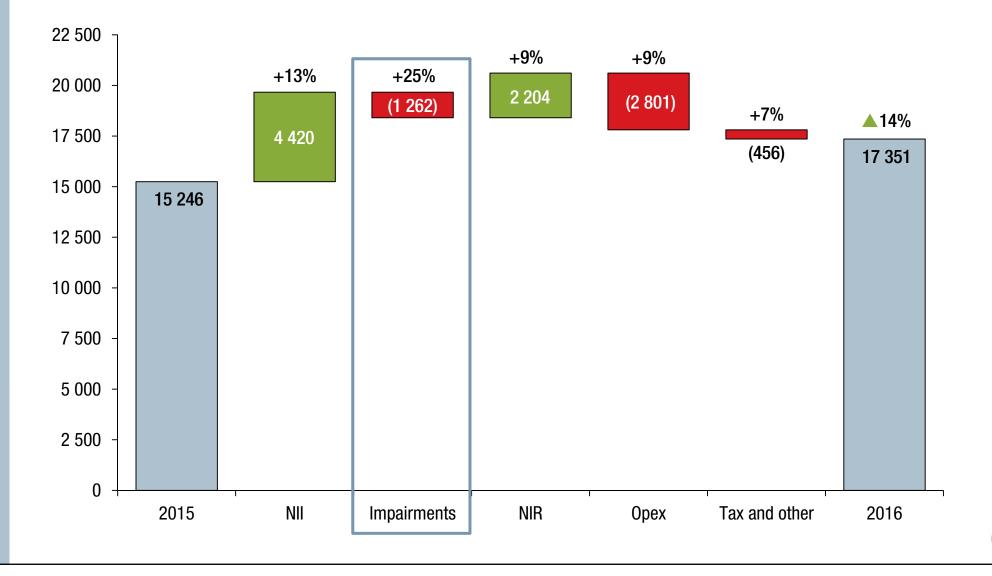
HQLA corporate advances





# Topline growth resilient

### NORMALISED EARNINGS (R million)



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#### **Operational NPL trend reflects macros and cycle** NPLs<sup>\*</sup> (R million) NPLs<sup>\*</sup> (R billion) 8 000 20 Origination Credit cycle worsening **Specific** action and counterparties +15% 18.0 workout 6 0 0 0 15 15.6 +29% 5 4 3 2 (7%) +18% 7 4 983 4 585 4 0 0 0 10 4 253 4 238 4 205 +28% 7 3 190 2 495 2 0 0 0 5 0 0 Residential **Retail VAF** Unsecured Corporate and Total

commercial

\* Operational NPLs – excludes the impact of the distressed debt reclassification in FNB (R953 million – this increased NPLs by 5%).

mortgages

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2015 2016

# Paying debt review customers require lower coverage

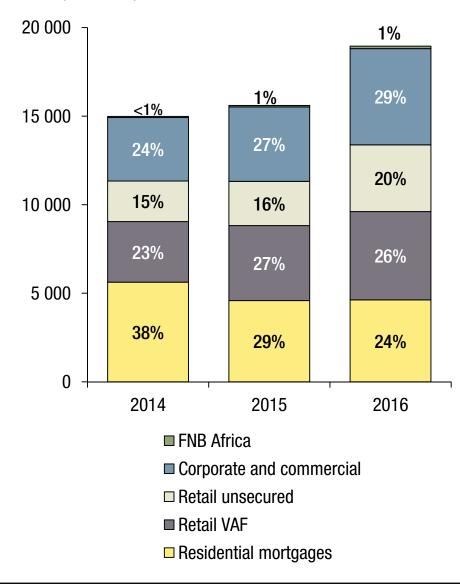
	DEBT REVIE	W COVERAGE	E NON-DEBT REVIEW		TOTAL NPL COVERAGE		
COVERAGE RATIOS (%)	2016	2015*	2016	2015	2016	2015	
FNB credit card	43.0	-	76.0	72.7	67.3	72.7 🔻	
FNB retail other	43.0	-	75.6	77.6	70.4	77.4 🔻	
FNB loans	66.7	-	70.1	74.3	69.3	74.3 🔻	
WesBank loans	32.6	46.6	70.2	67.7	41.2	52.8 🔻	
SA retail VAF	18.3	25.2	40.5	38.4	29.5	31.9 🔻	

**Coverage appropriate given higher payment profile of reclassified NPLs** 

\* 2015 not restated for FNB and coverage not calculated.

# Overall coverage remains appropriate

NPLs (R million)



COVERAGE RATIOS (%)	2016	2015
Retail – secured	26.3	26.1
Residential mortgages	21.9	20.1
VAF	30.3	32.5
SA	29.5	31.9
UK (MotoNovo)	61.1	62.7
Retail – unsecured	60.7	66.9
Credit card	67.3	72.7
Personal loans*	55.1	62.0
Retail – other	70.4	77.4
Corporate and commercial	44.1	56.5
FNB Africa	67.6	77.5
Specific impairments	38.6	41.0
Portfolio impairments**	39.6	45.6
Total coverage ratio	78.2	86.6

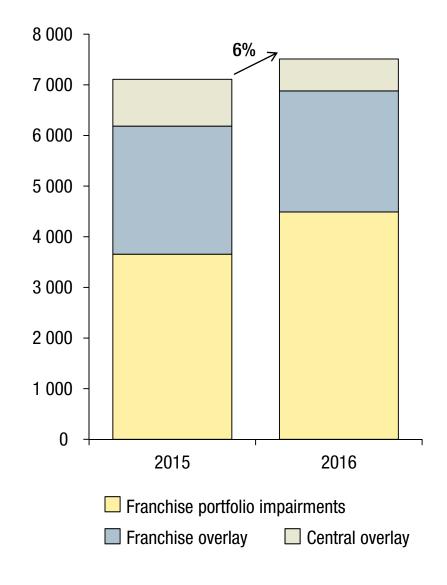
\* Includes FNB and WesBank loans.

\*\* Includes portfolio overlays.



# Total portfolio provisions increased with franchise overlays maintained

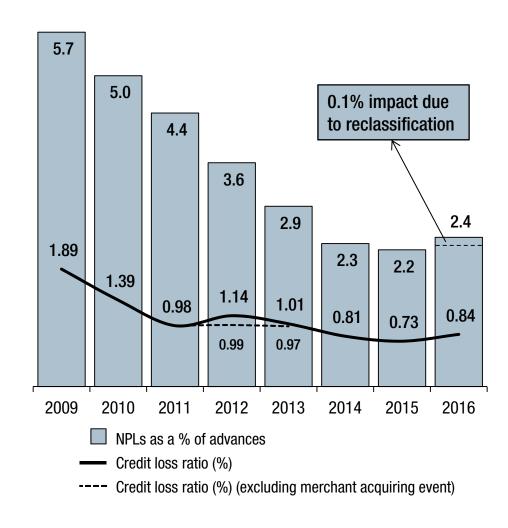
### PORTFOLIO IMPAIRMENTS (R million)



	2016	2015
Portfolio impairments as % of performing book	0.99	1.01
Credit loss ratio (%)	0.84	0.73
Portfolio impairments (R million)	7 510	7 109



# Cycle emergence now reflecting in credit performance



CREDIT LOSS RATIO (%)	2016	2015
Retail – secured	0.68	0.52
Residential mortgages	0.21	0.06
VAF	1.40	1.22
SA	1.41	1.27
UK	1.36	0.96
Retail – unsecured	5.60	4.81
Credit card	2.73	1.08
Personal loans	7.85	6.71
FNB	7.20	5.42
WesBank	8.73	8.45
Retail – other	5.66	6.82
Total retail	1.49	1.17
Corporate and commercial	0.30	0.39
FNB Africa	(0.33)	0.88
FCC (including Group Treasury)	(0.04)	(0.04)
Total credit loss ratio	0.84	0.73

# Topline growth resilient

#### NORMALISED EARNINGS (R million)



# NIR driven by strong client franchise; costs up on the back of investment strategy

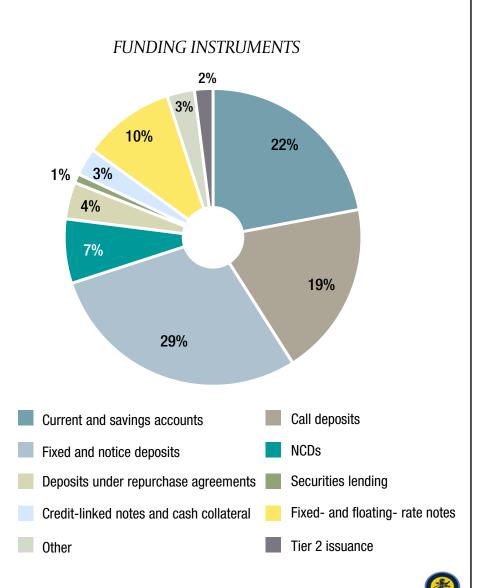
- Non-interest revenue (NIR) +9%:
  - Fee and commission income +6% (represents 78% of NIR)
    - FNB grew NIR 6%, despite year-on-year reduction of c.R300 million in interchange fees and 14% increase in allocated rewards, in line with strategy to migrate clients to electronic transaction channels
    - WesBank's 11% NIR growth underpinned by 18% growth in new business volumes and strong MotoNovo (UK) performance
    - Robust knowledge-based fee income underpinned by high levels of advisory and structuring fees
- Operating expenses +9%:
  - Staff costs increased 8% (direct staff costs +15% and other staff related expenditure -2%)
  - Ongoing investment in capacity and expansion initiatives, and was also negatively impacted by the rand depreciating against international currencies year-on-year
- Direct taxation +8%:
  - Effective tax rate reduced marginally from 25.1% to 24.2%, impacted by slower growth in standard-rated NII and NIR, e.g. fee and commission income

# FUNDING AND LIQUIDITY (incl. update to regulatory framework)



# Strong focus on building a diversified funding base

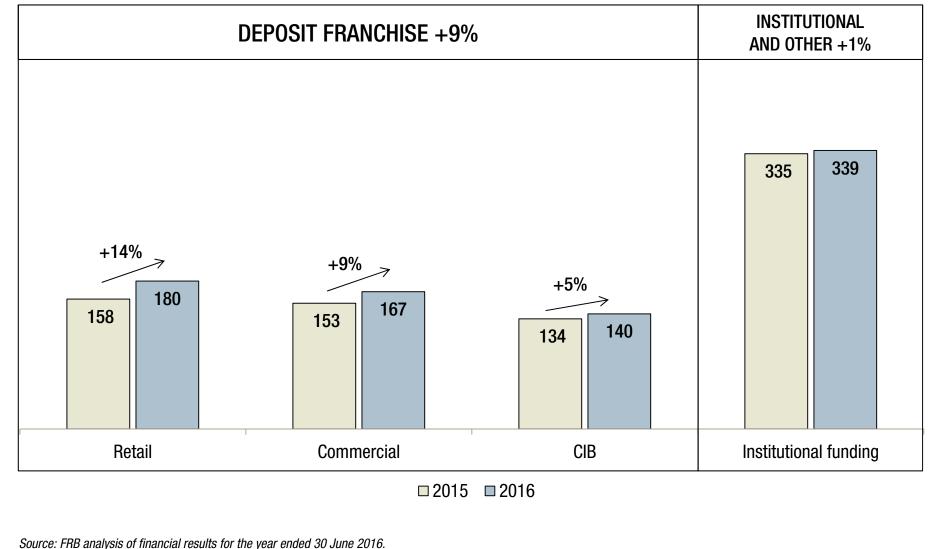
SOURCES OF FUNDING R826bn R760bn R705bn R640bn <del>1%</del> 7% 2% 2% 2% 6% 7% 6% 5% 6% 5% 5% 9% 10% 10% 10% 17% 17% 18% 19% 22% 23% 22% 20% 39% 37% 37% 36% Jun 13 Jun 14 Jun 15 Jun 16 □ Institutional ■ Corporate ■ Retail □ Public sector ■ SMEs □ Foreign □ Other



Source: FRB SARB BA900, BA100, June 2016.

# FRB funding strategy continues to be anchored in the deposit franchise

SOURCES OF FUNDING AS AT 30 JUNE 2016



## Update on liquidity ratios

## Liquidity coverage ratio (LCR)

- LCR phase-in requirements continue with minimum requirement (2016: 70% and 2017: 80%)
- Exceed minimum requirements incorporating a management range
- Expected volatility in LCR ratio due to seasonal factors and flows of government finances
- Level playing fields work continues
- Important to enable a fair and efficient market
- Industry work group with BASA, SAICA and SARB to try improve consistency

## Net stable funding ratio (NSFR)

- Welcome the change to the ASF for FI deposits <6m to 35%, considering regulatory and economic barriers that prevent liquidity from flowing out of the domestic economy
- In addressing the LCR FirstRand adopted strategies that improve structural liquidity risk thereby also assisting with NSFR compliance
- FRB estimates that we exceed minimum requirements on a pro forma basis
- CLF has been excluded from NSFR
- NSFR treatment of derivatives retains an asymmetry

## FRB on track to comply with end-state requirements

# FRB requires a sustainable, efficient diversified funding strategy for international market access

- Group has adopted a conservative approach to external financing risk
  - Considering the external debt of all South African entities
  - Considering all claims on SA Inc's repayment capacity
  - Confidence and export receipt
  - Taken an approach to not add to the natural risk position of SA Inc
- FRB has maintained hard currency LCR and NSFR in excess of 100%
  - Stable funding against assets limits refinancing risk
- Evolving the operating structure
  - Need to employ a structure and funding strategy that allows counterparties closer to assets, ring-fenced from SA operating entity
  - Creates flexibility, should enhance availability, efficiency and more diversified foreign currency funding

## Proactive funding strategies

## **EMTN** programme

• USD 500 million 5-year bond due 2020

## CHF programme (Six Swiss Exchange)

## **MotoNovo Finance**

- Turbo ABS securitisation programme
  - 6 successful issues
- Committed secured financing

## **Bilateral facilities**

## Syndicated loans

**DFI** facilities

## Trade finance facilities

- USA, Europe
- Middle East and Asia

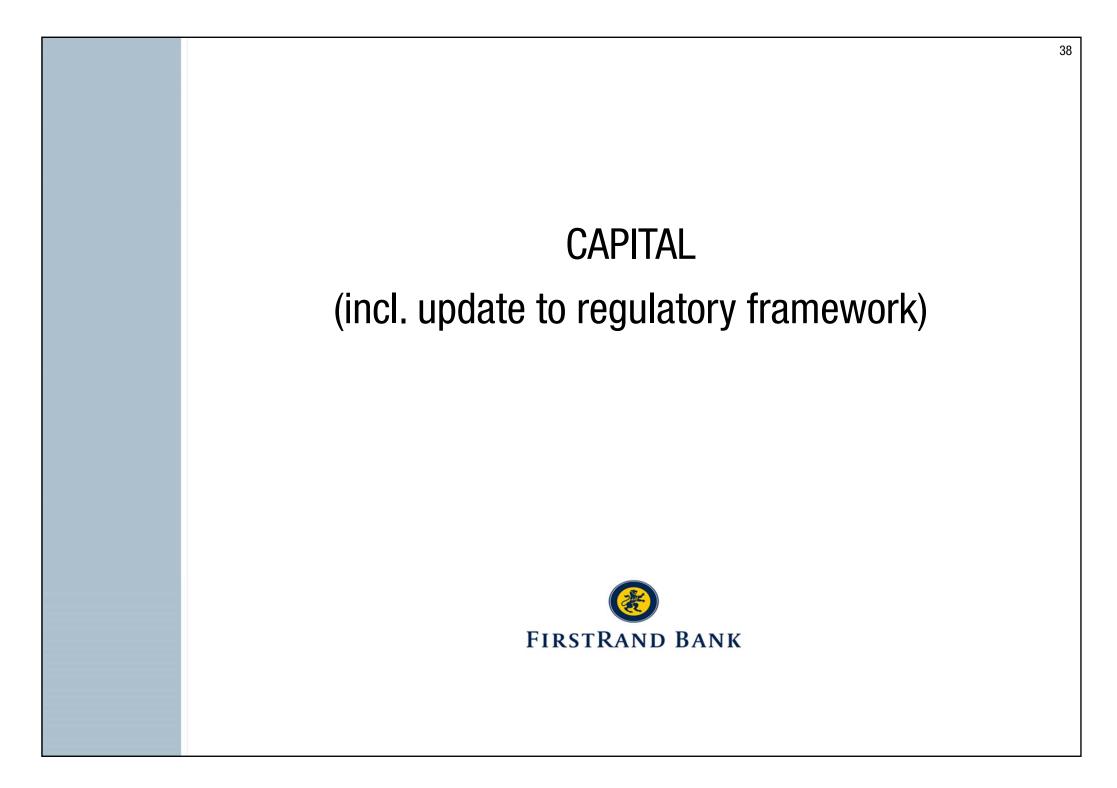
Secured financing facilities

Bespoke structured financing

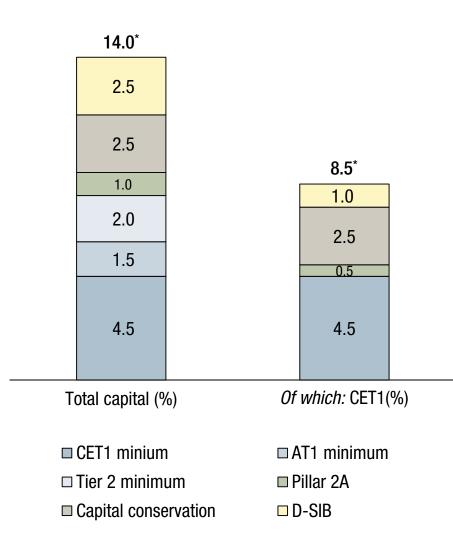


### Protect and enhance market access

- Within our external balance sheet consider both liquidity risk and business risks
- Possible rating downgrade reflected in stress testing, credit origination and balance sheet strength
- FRB is now an operating CLS member
- FRB is a euroclear and clearstream member
- FRB is an LCH member via FirstRand Securities Limited (UK entity)
- To provide sustainable funding access for MotoNovo we are exploring alternative funding options



# Final capital framework for South Africa fully aligned to Basel III



In	dividual capital requirement or Pillar 2B
•	Bank-specific individual capital requirement
•	Not disclosed externally
•	Met with all components of capital
D-	SIB
•	Systemic importance of banks
•	Reflects higher loss absorbency requirements
•	Met with all components of capital
Ca	pital conservation
•	Restrictions on dividends and other discretionary
	payments
•	Met solely with CET1 capital
Pi	llar 2A
Systemic risk capital requirement	
	Met with all components of capital

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# Capital position as at 30 June 2016 – targets aligned to end state

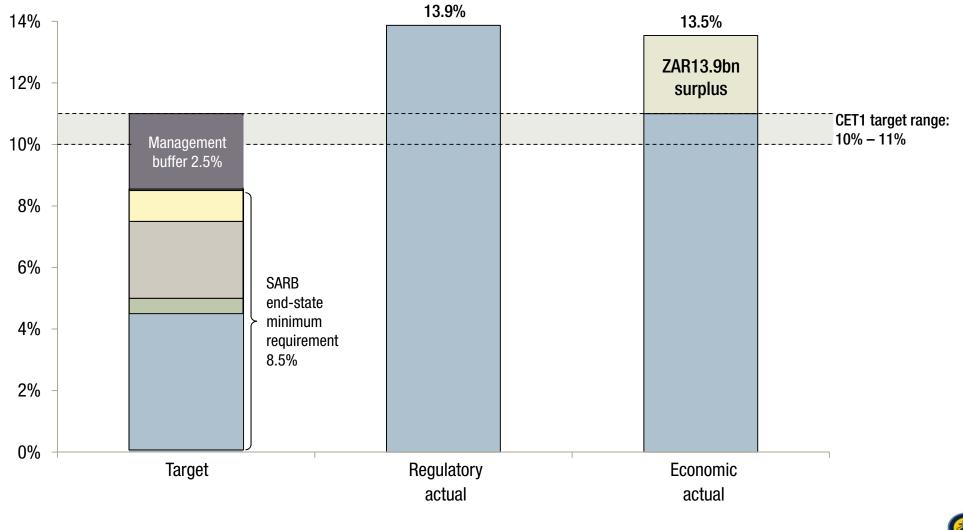
%	June 2016	Targets
CET1	13.9	10.0 – 11.0
Tier 1	14.2	>12.0
Total	17.1	>14.0
Of which:		
Tier 2	2.9	>2.0
- Basel III	2.1	
- Old style	0.8	

- Target and maintain optimal level and composition of capital
- Raise capital in good times, not when needed (all capital types)

Comfortably exceeds internal targets and regulatory minimum

# Solid CET1 ratio as at 30 June 2016

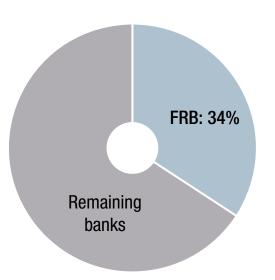
CET1 RATIO





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# Domestic market already embracing new generation instruments



TIER 2 ISSUANCE IN SA

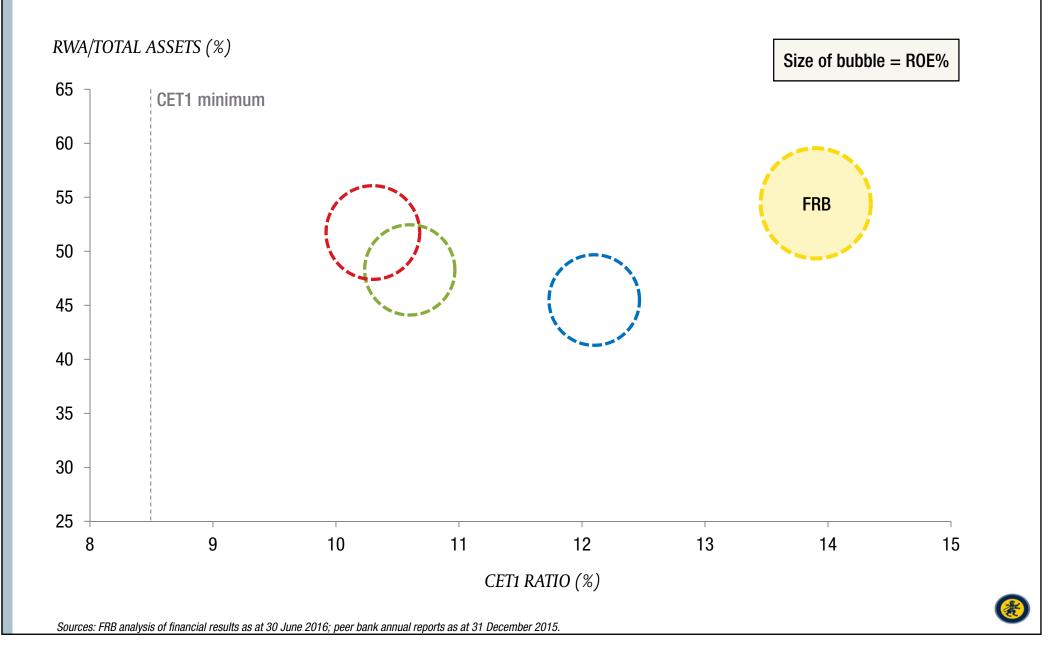
FRB TIER 2 ISSUANCE

	R billion	
2014	4.7	
2015	4.4	
2016	2.6	
Total	11.7	
= 2.1% of RWA		

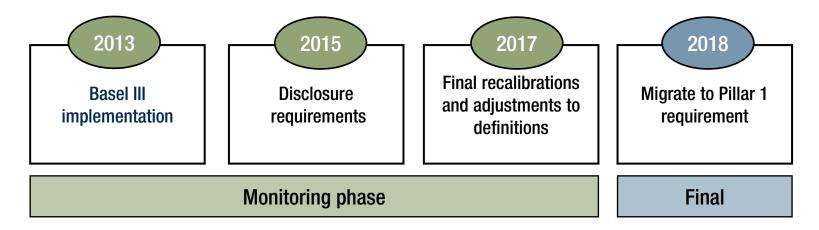
- Issuance since 2014: language aligned to Basel III
- Well understood by investor base in South Africa
- Frequent issuer, managing roll-over profile

First issuance of AT1 by competitor bank in 2016

# SA banks well capitalised despite conservative approach to RWA



### Leverage is supplementary to risk-based capital ratio



%	June 2016
Actual	7.2
SARB minimum requirement	4.0
BIS minimum requirement	3.0
Internal target	>5.0

**Comfortably exceeds SARB leverage requirement of 4%** 



### Loss absorbency requirements for capital instruments

- Basel III framework has redefined bank capital instruments, globally
  - SARB requirements fully aligned
- Principal loss absorbency requirements applicable to Additional Tier 1 and Tier 2
  - Statutory or contractual requirement
  - Statutory legislation expected in South Africa
    - Currently contractual with option to switch to statutory subject to regulatory approval
- Loss absorbency mechanisms
  - Write-off or conversion permitted in South Africa

#### Basel Guidelines on non-viability 12 Jan 2011

The trigger event is the earlier of:

- A decision that write-off, without which the bank would become non-viable, is necessary, as determined by the relevant authority; or
- (ii) the decision to make a public sector injection of capital, or equivalent support, without which the bank would become non-viable as determined by the relevant authority.

#### FRB documentation fully aligns with Basel III

In accordance with the Capital Regulations, Tier 2 notes issued under and pursuant to this applicable pricing supplement will be subject to write-off if a trigger event occurs in relation to the issuer.

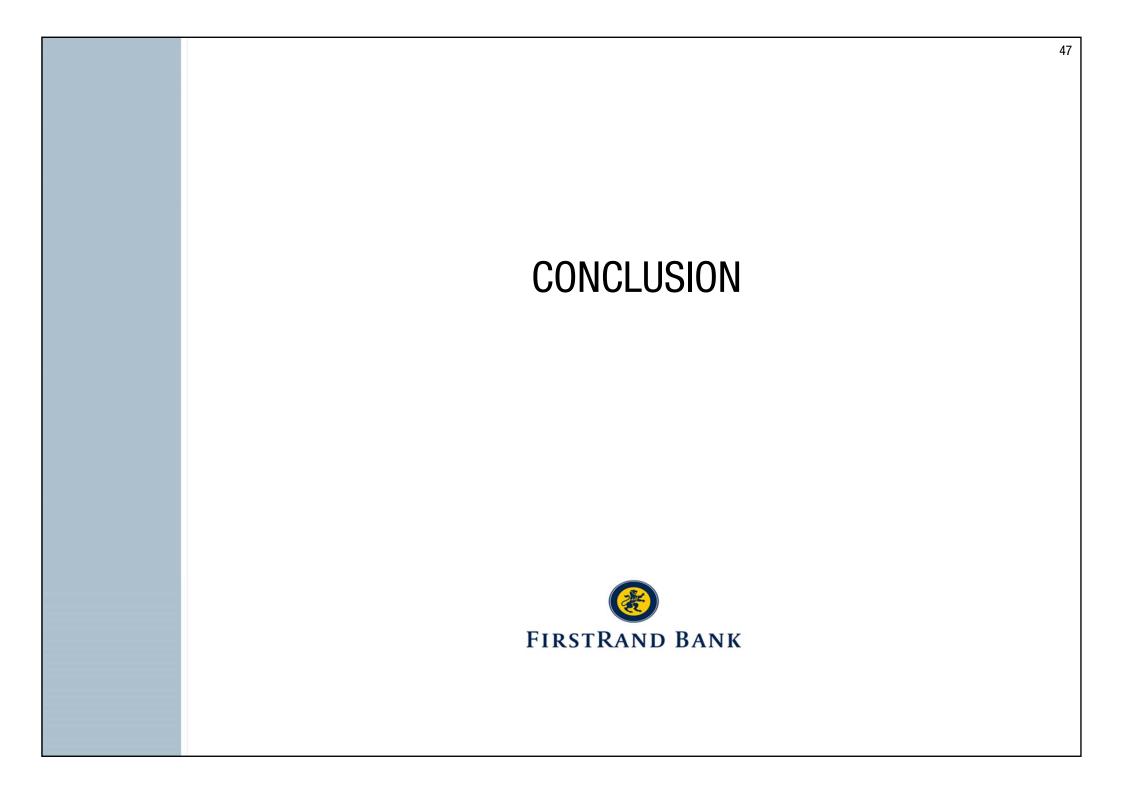
"Trigger event" means the trigger event specified in the Registrar of Bank's Trigger Event Notice by the Registrar of Banks as contemplated in Regulation 38(14)(a)(i) of the Regulations relating to Banks, provided that the minimum trigger event shall be the earlier of:

- A decision that write-off, without which the bank would become nonviable, is necessary as determined and notified by the Registrar of Banks; or
- (ii) A decision to make a public sector injection of capital without which the bank would become non-viable as determined and notified by the Registrar of Banks.

Europe	Statutory
Turkey, Brazil, Singapore, Russia, Australia	Contractual
South Africa	Contractual

### South Africa evolving resolution regime

- Broadly in line with FSB's Key Attributes of Effective Resolution Regimes for Financial Institutions
- White paper jointly released in September 2015, *Strengthening South Africa's Resolution Framework for Financial Institutions* 
  - Concept of point of resolution (POR) and related criteria
  - No creditor worse off (NCWO)
  - Total loss absorbing capacity (TLAC) requirement, definition and composition
- Finalisation of paper will form the basis of a Special Resolution Bill (SRB)
- To date various workshops and industry initiatives held
- Draft framework expected by the end of 2016



# In summary, FirstRand Bank is well positioned for the cycle

- Strong financial position
  - Proactively provided for credit cycle
  - Strong capital position
  - Integrated funding and liquidity management
- Earnings should remain resilient
  - Quality and diversification underpin earnings resilience
  - Bad debts likely to increase but in line with cycle and portfolio expectations

### Important notice

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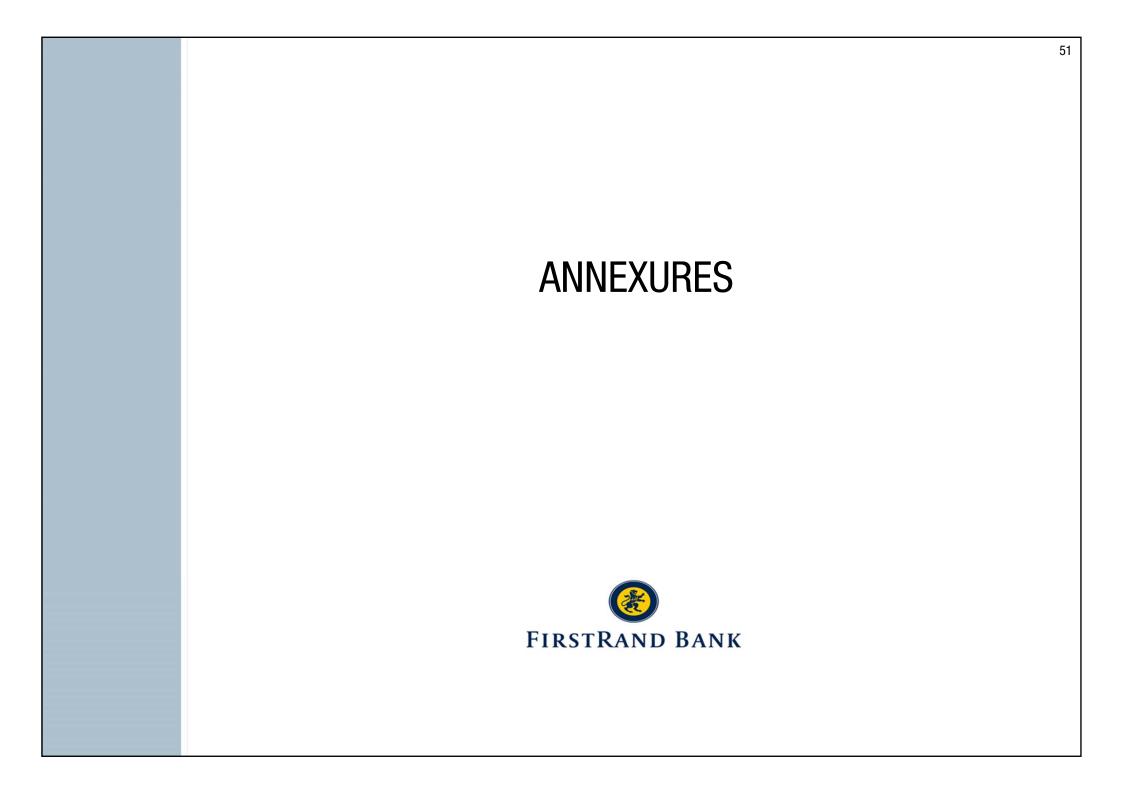
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# Summary features of AT1 capital under Basel III

FEATURES	BASEL III	SARB
Ranking	Subordinated to Tier 2	✓
Maturity	Perpetual	✓
Optional redemption	Callable only after 5 years	✓
Early redemption	Tax and regulatory only	✓
Incentives to redeem	Step-ups not allowed	✓
Coupon reset	Permitted	✓
Deferral	<ul> <li>Full discretion to cancel distributions</li> <li>Distributions must be paid only out of distributable items</li> <li>Distributions restricted once issuer is within capital conservation and other buffers</li> </ul>	~
Accumulation	Deferred distributions must be canceled	✓
Dividend stopper	Permitted for limited period (must not hinder recapitalization)	✓
Dividend pusher	Not permitted	✓
Non-viability loss absorption	Required (statutory or contractual)	Contractual approach
CET1 loss absorption trigger level	<ul> <li>Liability-accounted instruments require 5.125% CET1 trigger</li> <li>Not required for equity-accounted instruments</li> </ul>	<ul> <li>Liability-accounted instruments require 5.875% CET1 trigger</li> <li>Not required for equity- accounted instruments</li> </ul>

# Summary features of Tier 2 capital under Basel III

FEATURES	BASEL III	SARB
Ranking	Subordinated to senior unsecured obligations	$\checkmark$
Maturity	Dated (minimum 5 year maturity)	~
Optional redemption	Callable only after 5 years	$\checkmark$
Early redemption	Tax and regulatory only	~
Incentives to redeem	Step-ups not allowed	~
Coupon reset	Permitted	√
Deferral	Not required (Tier 2 can be must-pay securities)	√
Accumulation	Not applicable	√
Dividend stopper	Not applicable	√
Dividend pusher	Not applicable	✓
Non-viability loss absorption	Required (contractual or statutory)	Contractual approach
CET1 loss absorption trigger level	Not required	$\checkmark$

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### Future developments under review

- Credit risk
  - Constraints on internal models
  - Revisions to standardised approach
- Capital floors (based on standardised approaches)
- Sovereign risk
- Expected loss/IFRS 9
- Operational risk
- Market risk fundamental review of the trading book
- Interest rate risk in the banking book
- TLAC holdings
- Leverage

